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Creative citizenship: the new wave for collaborative environments in smart cities

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1. Introduction

Nowadays, city governments are increasingly facing complex socio-technical problems and in response have developed strategies that rely on sophisticated information technologies (ICTs) in creative and innovative ways (European Parliament, 2014; Centre for Cities, 2014). These strategies are mainly rooted in democratic theory and revolves around processes of deliberation and ongoing dialogue between institutions and the public they serve (Albert and Passmore, 2008). Indeed, the central spirit of smart cities is the need of building structures based on the negotiated involvement of multiple public and private stakeholders (Pinnegar et al., 2008; Preissl and Mueller, 2006) with the aim at creating public value.

The emergence and relevance of these ideas regarding the creation of public value and the need of citizen involvement in smart cities introduces a substantial change in the management of the city and the need for creating new and innovative forms of governance based on the concept of network governance (Rodríguez Bolívar, 2017a). Civic participation is a main way of transforming government to make it open and closer to the citizenry needs and it has been told to be a main objective within the context of smart cities and the smart cities movement (Rodríguez Bolívar, 2016). According to European Parliament (2014), active participation of citizenry in smart cities is necessary to create a sense of ownership and commitment, local level coordination to ensure the integration of solutions across the portfolio of initiatives and participation of local governments in networks to share knowledge and experiences. In brief, smart cities have really become in relational networks of actors, and the interaction among these urban actors constitutes urban governance. It highlights the process of coordinating and steering the urban society toward collectively defined goals (Pierre, 2005).

This way, it seems that there is no doubt that e-participation tools are one of the most prominent attributes of e-democracy (Kukovič, 2015). In this regard, tools like the creation of transparency websites, open data platforms, e-participation platforms or the use of social media platforms could be relevant for helping governments in smart cities to build spaces for collaboration and participation in the city management. The analysis of the use of social media platforms have been extensively analysed by prior research, much of which have concluded that city governments far from using them to promote the participation of citizens in public affairs, usually use these technological applications as other means of communication, mainly linked to promote cultural events, tourism in the city or, even, as a city branding strategy –representation strategy– (Rodríguez Bolívar, 2017a and 2017b). According to prior research, this behaviour is perhaps due to the opportunities that social media present to make municipality news available to the citizens increasing their audience reach at very little cost, and only changes in leadership and policy could make social media to be used for open governance to the fullest (Bonsón et al., 2012).

By contrast, up to now, there is a lack of research regarding the analysis of the relevance that smart cities associate to collaborative governance models as well as whether smart cities are using transparency websites, open data platforms or e-participation platforms to promote the citizen involvement in the public affairs of the city. In this regard, the EUROCITIES network brings together the local governments of the Europe's largest cities and one of the main focus areas aligned with the European Union's strategies priorities is to provide a strong strategical operational framework for building creative citizenship (EUROCITIES, 2016). This way, EUROCITIES network

is promoting creative citizenship for engaging and empowering citizens to help make their cities ‘smarter’ (EUROCITIES, 2016).

Therefore, this paper is framed under the relevance of collaborative governance models in smart cities that are members of the EUROCITIES network and are involved in a working group about “creative citizenship” and seeks to analyse the use of new technologies by city governments in smart cities with the aim at improving e-participation of the citizenry in the public arena.

The remainder of this paper is organised as follows. The next section deals with the topic of creative citizenship in smart cities. Then, an empirical research is performed in smart cities included in the working group of “creative citizenship” into the EUROCITIES network seeking, on one hand, to collect the perceptions of smart city practitioners of these cities regarding the need of collaborative models of city management and, on the another, to know the experiences of these cities about the use of technological tools for promoting the involvement of citizens in city management. Then, conclusions and discussions bring the paper to an end.

2. Administrative cultures and creative citizenship in smart cities through collaborative governance models

2.1. Administrative Cultures and New Technologies in Governments

The public sector reforms effected by governments all over the world under the framework of New Public Management (NPM) have been achieved in different ways. Indeed, although there are similarities in the implementation of NPM models among homogeneous groups of developed countries, there probably does not exist a single global standard by which NPM reforms can be implemented by all countries (Caiden and Argyriades, 2006; Haque, 2006). These differences seem to be caused mainly by the various contextual or starting conditions for reforms (Kuhlmann and Wollmann 2014; Bouckaert and Kuhlmann 2016; Heinelt et al. 2017), which lies on the historical, institutional and cultural dimension (Schwab et al., 2017). These contextual conditions, within which local actors operate, must be considered an important factor for understanding and explaining reform movements and outcomes.

In particular, the culture can be defined as a collective programme of the mind, which is highly invisible, sub-conscious and difficult to change (Hofstede, 1983), affecting the behaviour of citizens and corporations (Vitell et al., 2003). This culture is linked to the existence of various concepts of “State” and the separation doctrine underlying administrative procedures (Rutgers, 2001), which have influenced on the role and character of the State and its relationship with citizens (Kickert, 1997) and have also contributed to the emphasis on transparency and accountability that is attributed to NPM models (Kettl, 2006; Navarro-Galera and Rodríguez Bolívar, 2011), which has explained the variation in adapting governments to the digital world (Allen et al., 2001), in transparency statistics and accountability across countries (e.g. Pina et al., 2007, 2010; Navarro-Galera and Rodríguez Bolívar, 2011).

In fact, based on Verhoest (2010) and Painter and Peters (2009), we can affirm that public administrations have implemented NPM reforms in a similar way in accordance with patterns of acquired and transmitted behaviour by human groups in the public sector, that is, underlying cultural values, beliefs and principles, resulting in shared understandings, with a legitimizing function of their acts (Hofstede, 2001; Bouckaert, 2007). In this regard, although there are many different definitions of administrative culture (Henderson, 2005; Zhuplev and Shein, 2005; Luvuno, 2005), it

can be understood here in its broadest sense as the modal pattern of values, beliefs, attitudes, and predispositions that characterize and identify any given administrative system (Dwivedi, 2005). This administrative culture, as noted previously, can affect the way that governments are implementing new technologies into their procedures and actions. In particular, the administrative culture appears to be one of the biggest obstacles for an optimized e-government, because this new organizational form entails an augmented openness towards stakeholders, which is not common to all administrative units (Schedler and Scharf, 2001).

Drawing on pertinent typologies that incorporate administrative culture, smart cities that are members of the EUROCITIES network represent five types of local administrative systems, which have been termed Anglo-American (Anglo-American type), South European (or Continental European Napoleonic type), German (or Continental European Federal type), Eastern (Central Eastern European type) and Scandinavian –including Netherlands- traditions (or Nordic type) (Christensen and Laegreid, 2007; Navarro-Galera and Rodríguez Bolívar, 2011; Bonsón et al., 2012; Schwab et al., 2017). Also, these five types of local administrative systems are also present in Third World and Latin American countries because most of them built their administrative systems on the basis of their colonial experiences (Haque, 1996; Nef, 1998). So, these administrative styles are not only relevant in the European countries but also in a worldwide scope.

While the South-European style of Public Administration is articulated around administrative law (Kickert, 1997; Rouban, 1997) and politicians and bureaucrats are supposed to hold considerable power (Arellano Gault and Del Castillo-Vega, 2004), the Anglo-American model emphasizes efficiency, effectiveness and value for money, and are more likely to introduce market mechanisms and notions of competitiveness, keeping citizens in mind as a customer (Sanderson and Foreman, 1996).

In addition, whereas in the South-European style of Public Administration, the whole administration system is strongly centralized with a deeply rooted political culture where the role of the central state with its centralized bureaucracy is very strong and accepted (Schwab et al., 2017), the Anglo-American model is based on the public interest tradition, which is built mainly on the liberal state philosophies and an instrumental understanding of statehood. Therefore, the concept of public administration is, in essence, deduced from that of State (Rutgers, 2001). In terms of functionality, local governments in the South-European style of Public Administration are traditionally weak and the state is highly visible in the territory with many deconcentrated field offices. By contrast, in the Anglo-American model, while functionally strong, local governments' political positions are rather weak in terms of local leadership (Schwab et al., 2017).

As for Germanic countries, their administrative practice is characterized by a primordial legalistic philosophy (Rechtsstaat) with constitutional protection (Pina et al., 2007) -based on meeting the budgetary control needs of the legislation and, ultimately, to its fulfilment (Lüder, 2002)-, and has promoted the development of participatory budgets aimed at promoting transparency rather than promoting genuine citizen participation (Allegretti and Herzberg, 2004). In these countries, the importance of local government is higher, also (in many countries) with a stronger, more influential mayor (Schwab et al., 2017).

With regard to the Central-Eastern countries, they are post-communist countries and, therefore, these countries were inevitably incorporated into the main framework of the Soviet political, economic and social structure (Palubinskas, 2002). Nonetheless, their introduction as members of the European Union have helped them to implement

better public management practices aimed at reinforcing and guaranteeing transparency and accountability (Straussman, 2001). These countries have been influenced in their reforms by the South-European and Nordic styles which has made that local governments, although functionally strong, have shown diverging degrees of fiscal discretion, and the public administration system is rather decentralized.

Finally, the Scandinavian countries have been influenced both by the styles of public administration on the South-European and Anglo-American sides (Beck 1996; Kickert, 1997). In fact, also rooted in the Roman law tradition, this system is peculiar with respect to an open civil service career and recruiting system and the principle of transparency and openness (accessibility of information, participation) for the citizens (Schwab et al., 2017). Three main characteristics of the Scandinavian countries are the role played by stakeholders in the promotion of public policies, as shown by their label of "corporatist states", their more pragmatic version of public management reforms and the high degree of autonomy of local governments (Kickert, 2007).

Based on previous comments, this paper makes a contribution to this field by undertaking an exploratory research to compare in the policy domain of new technologies for e-participation in smart cities how city leadership patterns in the five types of European local administrative systems are affected by different administrative and socio-cultural traditions.

2.2. Creative Citizenship in Smart Cities under Collaborative Environments

In the last decade, as a result of the economic crisis, new forms of city management have taken place with the aim at working with civil societies in order to co-create solutions to local challenges. Citizen involvement in the city management has become central in the smart city definition and its implementation increases the democratic participation of people in city government and therefore to create higher consensus and a better quality of life in a social sense (Dameri, 2012). It means the need for creating new and innovative forms of governance based on the concept of network governance and the need for fostering citizenry to participate in this city governance (Rodríguez Bolívar, 2017a).

Indeed, with the advent of ICTs, attention is increasingly being placed on the potentials of digitally mediated social networks and communities (Mainsah, 2017). Online communications have enabled individuals and small groups of individuals to engage more frequently, deftly and in greater depth with many types of organization. Also, it has allowed engaging smaller cities in this new phenomenon of citizen participation in public affairs and it has been told that smaller communities often possess their own powerful sense of place and identity, which helps in obtaining consensus and collaboration (Bradford, 2004).

This way, cities that mandate people from different expertise, backgrounds, and walks of life to talk and listen to one another generate new perspectives and problem-solving capacities (Healey, 1997). This builds transparent governance and compact, smart cities that should also help to recreate a public realm. Therefore, whether pessimistic or optimistic about the health of civic life, whether interested in traditional or new types of civic involvement, whether focused on participation in individual or group settings, discussions of civic engagement exhibit a particular investigative tendency (Asen, 2004).

Based on these pillars, a new concept that have become relevant in the last decade is that of creative citizenship. The concept of creative citizenship has been discussed in a variety of disciplines such as political communication, management studies, media studies, cultural studies and history (Zamenopoulos et al., 2016;

Mainsah, 2017) and it offers direct association with technological innovation and communal interaction (Lee, 2015). In fact, creative citizenship enables individuals to engage and to act, alone or with others, in new and creative endeavours made possible and enhanced through technological innovation. This is relevant in smart cities. A recent research in smart cities has concluded that implementing an open innovation perspective is considered more important than obtaining specific innovation results (Gascó, 2017). Therefore, under this framework, creative citizenship could generate value by co-creating public services and increasing quality of life into smart cities, since citizens are involved in city management taking decisions to make all public initiatives directly citizen-centric.

Creative cities engage different kinds of knowledge, and encourage widespread public participation to deal imaginatively with complex issues. In their decision making they value holistic thinking, and act on the interdependence of economic, social, environmental, and cultural goals (Bradford, 2004). So, the creative city model implicitly removes responsibility from local and state governments for social welfare and economic restructuring (Lewis and Donald, 2010). Articulated in this manner, the concept of creative citizenship appears to be more helpful in guiding politicians toward the key features associated with acts of creative citizenship that have real contemporary resonance within specific policy arenas (Lee, 2015). Under this meaning, creative citizenship is intimately associated with inter-action, co-creation and is inherently relational, it has the capacity to build and support community (Lee, 2015).

This way, the new citizenship into smart cities is built on the fourth view of this concept by Gilbert (1996) and Muth (2002 and 2003), which is focused on participation in decision making in all aspects of life. Indeed, a smart city is a city that emerges like an innovation ecosystem (Dameri et al., 2016), and intensive civic participation is an essential ingredient of radical and sustainable innovation (Florida, 2002), but citizens will only be willing to get involved in implementing new insights and solutions if their voices have been heard during the development stage (Kresin, 2017). This way, van der Lan (2017) indicates that future belongs to the smart city, but only if a responsible government ensures a fair and level playing field in which all free citizens can act with economic and social freedom. So, smart cities should opt for a bottom-up approach to innovation, strengthening connections and embracing and encouraging the creative friction that results from this (Kresin, 2017).

Despite previous comments, up to now, prior research has not analysed in an empirical way this issue in smart cities. Therefore, it could be interesting to analyse whether representatives of smart cities are aware of the need of introducing collaborative and participative governance models and also whether these smart cities are truly introducing new technologies with the aim at improving e-participation of the citizenry in the public arena. This is the research that this paper performs in the next sections.

3. Data and method

3.1. Data collection

The data collection of this paper was performed using two different data collection methods. The first one is based on a questionnaire about smart governance and models of participation in smart cities that was sent to all representatives of local governments labelled as “smart cities” that are members of the EUROCITIES network and are involved in a working group about “creative citizenship”. EUROCITIES network was founded in 1986 (formally in 1991) as the group of cities that was driven

forward by three key factors: a clear urban focus; sharp political thinking; and existing relationships with the European Community institutions. The commitment of the cities to promoting an integrated urban model in Europe led them to set up ad hoc working groups on economic and social themes.

Nowadays, EUROCITIES network is composed by the elected local and municipal governments of over 130 of Europe's largest cities and 40 partner cities, which between them govern 130 million citizens across 35 countries¹. The network is headquartered in the Brussels office and its day-to-day work is conducted through six thematic forums and a number of related working groups in which our members can participate. Only the full members and associate members of the EUROCITIES network have access to participate in any of the EUROCITIES forums and working groups.

The objective of EUROCITIES network is to reinforce the important role that local governments should play in a multilevel governance structure, and currently is promoting city members the translation of smart cities into the broad political area (EUROCITIES, 2017a). In addition, EUROCITIES network's strategic framework 2014-2020 (EUROCITIES, 2017a) sets out five focus areas to guide the work on these cities, which largely align with the EU's strategic priorities. This way, as a result of their partnership with the European Committee of the Regions (CoR) and the European Commission DG Employment, Social Affairs and Inclusion, member cities of EUROCITIES network are also very successful in securing funding to become smarter cities under the Horizon2020 smart cities and communities' lighthouse call for proposals. In fact, members of EUROCITIES network have access to a strong team of European policy, projects and funding experts in the Brussels secretariat of the network. Also, the areas of the EUROCITIES network's strategic framework are developed through seven thematic forums, a wide range of working groups, projects, activities and events. Forums monitor developments in specific policy areas, addressing issues and coordinating activities. They also set up and monitor working groups, and draft EUROCITIES position papers. Each forum meets two to three times each year and elects its own chair and vice chair.

Although the EUROCITIES network is a good playground for research in smart cities, it also a centre for European cities to make politics since its fundamental purpose is to shape European policy and support the demand of local governments to be heard at European level (de Hoog, 2015). This way, this network promotes city authorities to be meaningfully involved in shaping the policies and programmes. Thus, EUROCITIES network is hugely valuable to any small or medium sized authority looking to become an established international player because this network can be seen as a lobbying body and as a unique platform from which the Council can seek to influence the key policy-making institution of the European Union (Charlton, 2009).

According to EUROCITIES (2017b), combining citizen participation and community engagement with digital technologies offers enormous potential for local authorities to better adapt to the rapid technological, social and economic transitions by optimising the use of scarce public financial sources and finding better local solutions. So, this research is focused on smart cities that are labelled as full member and associate member and are actually involved in the working group of "creative citizenship" in the area of cooperation. The total sample selection is 47 cities that are members of EUROCITIES network². Therefore, the questionnaire was sent to these 47 leading smart cities in Europe and 16 responses were received (34,04% of sample smart cities).

¹ See http://www.eurocities.eu/eurocities/about_us.

² See http://www.eurocities.eu/eurocities/working_groups/Creative-citizenship&tpl=home.

The second data collection method is based on the exploration of sample smart cities official webpages in order to look the use of new technologies by city governments in smart cities with the aim at improving e-participation of the citizenry in the public arena. Concretely, taking into account that the “creative citizenship” working group of the EUROCITIES network is aimed at embracing and widening citizens’ participation, exchanging knowledge and experience between cities on creative and collaborative ways to connect with their citizens and exploring how innovative methods can process civic engagement into positive and practical input for city, our paper explores whether sample smart cities have created official web pages for government transparency, open data or e-participation platforms³.

Joining the two collection methods previously mentioned, this paper presents, on one hand, opinions and thoughts about the governance model to be implemented in the smart cities and, on another hand, experiences about tools used to achieve the aim that representatives of smart cities (smart city practitioners) have expressed in the survey.

3.2. Method

The first data collection method was administered through a follow-up online questionnaire, which included questions about the relevance of collaborative governance in strategies followed by smart cities, the main pillars and outcomes of smart governance and the model of participation in developing a smart city (see Table 1). The questionnaire was translated into the different languages and was distributed to the sample smart cities, members of the EUROCITIES network. Also, a presentation letter was sent in which it was explained that for each of the items included in the questionnaire only one answer was allowed. Also, the presentation letter provided an email to ask for doubts about the questionnaire.

The questions were scored in a 5 points Likert-scale with the aim of knowing the preference of respondents to each one of the items analysed (from “not at all important” to “extremely important” –see Table 1-). Although the Likert scale has some limitations (Russell and Bobko, 1992), it was used in this research due to its suitability for attitude studies and the results obtained have proven be robust, reliable and valid (Norman,

³ The main official websites of sample smart cities are: <http://www.iamsterdam.com> (Amsterdam); <https://www.antwerpen.be> (Antwerp); <http://www.cityofathens.gr> (Athens); <http://www.banjaluksa.rs.ba> (Banja Luka); <http://www.barcelona.cat> (Barcelona); <http://www.belfastcity.gov.uk> (Belfast); <https://www.birmingham.gov.uk> (Birmingham); <http://www.comune.bologna.it> (Bologna); <http://www.brabant.nl> (Brabantstad); <https://www.bristol.gov.uk> (Bristol); <http://www.brno.cz/uvodni-strana/> (Brno); <https://www.brussels.be> (Brussels); <http://www.kk.dk> (Copenhagen); <https://www.duesseldorf.de> (Dusserdolf); <https://www.essen.de> (Essen); <http://www.gdansk.pl> (Gdansk); <https://stad.gent> (Ghent); <http://goteborg.se> (Gothenburg); <http://www.grandnancy.eu> (Grand Nancy); <http://www.hamburg.de> (Hamburg); <http://www.hel.fi> (Helsinki); <http://www.heraklion.gr> (Heraklion); <http://www.kortrijk.be> (Kortrijk); <http://www.cm-lisboa.pt> (Lisbon); <http://www.london.gov.uk> (London); <http://www.lillemetropole.fr/mel.html> (Metropole Euroenne de Lille); <http://www.muenchen.de> (Munich); <http://www.nacka.se> (Nacka); <http://www.nantesmetropole.fr> (Nantes); <https://www.newcastle.gov.uk> (Newcastle-Gateshead); <http://www.nicosia.org.cy/el-GR/home/> (Nicosia); <http://www.nilufercity.eu/index.php> (Nilufer); <https://www.oostende.be> (Ostend); <http://www.ouka.fi> (Oulu); <https://www.solna.se> (Solna); <http://www.stockholm.se> (Stockholm); <http://www.stuttgart.de> (Stuttgart); <http://www.tampere.fi> (Tampere); <https://www.den Haag.nl> (The Hague); <http://www.thessaloniki.gr> (Thessaloniki); <http://www.turku.fi> (Turku); <https://www.utrecht.nl> (Utrecht); <http://www.vantaa.fi> (Vantaa); <http://www.comune.venezia.it> (Venice); <https://www.wien.gv.at> (Vienna); <http://www.zaragoza.es> (Zaragoza) and <https://www.stadt-zuerich.ch> (Zurich). Nonetheless, some of them have specific websites for transparency, open data as well as e-participation platforms (for example, Barcelona - <http://ajuntament.barcelona.cat/transparencia/es/>, <http://opendataNOajuntament.barcelona.cat/en> and <https://decidim.barcelona/?locale=es-> or London - <https://data.london.gov.uk> and <http://talklondon.london.gov.uk->).

2010; Mattel and Jacobi, 1971). Also, a 5-point scale can alleviate the psychological distance between categories (Wakita et al., 2012) and voids the need to draw inferences about differences in the underlying, latent characteristic, without this invalidating the conclusions drawn (Norman, 2010). The results of this part of the questionnaire could help to characterize the importance of collaborative models of governance and the participation models in sample smart cities. Nonetheless, these results must be interpreted taking into account that our questionnaire collected opinions and desires of cities, not current practice or evidences.

So, in order to know the current practice of sample smart cities, the second data collection method was based on an examination of 47 local governments of smart cities included in the working group of “creative citizenship” in the EUROCITIES network during May of 2017 with the specific purpose of collecting data about smart technologies used for e-participation (in the two main stages of an open government development for participation: information transparency and active participation). A content analysis was conducted in each one of these websites to observe the presence, or not, of specific websites for e-participation and the issues that are dealt with into each one of the smart technologies analyzed. As some websites are only performed in the official language of the city (different from English language), we have used Google translator to read them appropriately.

Finally, an analysis of the results according to the administrative culture of the country to which the local governments belong to is also performed to identify differences in the perceptions of sample smart practitioners that responded the questionnaire.

4. Analysis of results

4.1. Questionnaire results

Table 1 collects the responses of smart practitioners to the questionnaire in our research and shows the descriptive statistics of the responses obtained. As it can be seen in Table 1, smart practitioners indicate that the most important strategies for realizing a smart city are the need of an integral vision of the smartness of the city and the need of introducing collaborative governance models in the city (both of them obtained the same frequencies, percentages, median and means scores –see items 1.4. and 1.5. in Table 1-). This opinion is mainly expressed by smart practitioners of smart cities located in South-European and German countries (see Table 2). Indeed, although relevant, smart practitioners think that an integral vision of the city is better than introducing individual policies for smart initiatives and projects (see items 1.2. and 1.4. in Table 1), mainly in Eastern and South-European countries (see Table 2). Also, although a smart city is not necessary built on the use of ICTs (Caragliu et al., 2011), all respondents -regardless the administrative culture of the country in which their cities are located- think that the use of ICTs could strengthen the cities to become smart (see item 1.3. in Tables 1 and 2). In fact, governments have widely adopted ICTs with the promise of providing transparency, accountability and citizen participation in public affairs (Feeny and Brown, 2017), which could help cities to become smart.

On another hand, prior research has indicated that legitimacy of governments in smart cities could be based on the need to support the management of the city on the content or on the process (Meijer and Rodríguez, 2016). The first one is based on the achievement of smart outcomes (based on the ends), whereas the second one is focused on the process in realising these outcomes (based on the means: active engagement of citizens and stakeholders in urban governance). According to our results, smart

practitioners have weighted both of them in a similar way (see items 2.1. and 2.2. in Table 1), although a light preference for the process more than for the outcomes. This finding is mainly produce in smart cities from Eastern and South-European countries (see responses to “extremely important” option in items 2.1. and 2.2. in Table 2), and it could be a strategy of local governments to improving legitimacy of governmental actions (see responses to “extremely important” option in items 2.1. and 2.2. in Table 1).

In addition, smart practitioners have pointed out the effect of smart governance over the efficiency of the administration as the main smart outcome to be produced in a smart city (see median and mean scores for item 3.7. in Table 1). This is especially true in smart cities from Eastern and South-European countries (see median score in item 3.7 in Table 2). They think that the smart governance should make the city administration to become more efficient in all its actions (see item 3.7. in Table 1). To achieve this aim, sample respondents indicate that smart governance should allow a greater interaction with citizens, which could help smart city governments to co-produce public services more oriented to citizens’ needs (see items 3.2. and 3.5. in Table 1). Nonetheless, although relevant in both cases, smart practitioners of smart cities located in Anglo-American and German countries are those more oriented to citizen-centric services whereas smart practitioners of smart cities located in Eastern and South-European countries are those more open to the interaction with citizens (see items 3.2 and 3.5 in Table 2).

Also, sample respondents have pointed out the economic growth as a main outcome of smart governance (see item 3.1. in Table 1) - especially in smart cities from Eastern and South-European countries- but it could be considered as the result of the current economic crisis and the need to produce more wealth. Indeed, cities are becoming key actors in the global competition and they need to mobilize their resources to produce more wealth (Kudo and Granier, 2016). This way, results also highlight the need for collaborative governance models in smart cities (see items 4.1., 4.2. and 4.3. in Table 1). In a general view, there is not clear evidence regarding the way of collaboration and participation in public sector management, although a light preference for selected stakeholder participation instead of open participation models is shown (see median and mean scores for item 4.2. in Table 1).

Nonetheless, smart cities from Anglo-American countries seem to be prone of open participation more than selected stakeholder participation which is contrary to the results obtained from smart practitioners of smart cities located in Eastern, South-European and German countries (see items 4.2 and 4.3 in Table 2). In any case, it is clear that smart practitioners think that city governments should not be managed the city without the presence of ant way of participation of stakeholders. So, bureaucratic models of governance seem to have come to its end with the arise of smart cities.

TABLE 1 HERE
TABLE 2 HERE

4.2. Analysis of the new technologies used for improving e-participation

Table 3 shows the variables and method of evaluation used in our observation of official webpages of sample smart cities and Tables 4 and 5 collects the results obtained in the examination of 47 local governments of smart cities included in the working group of “creative citizenship” in the EURO CITIES network during May of 2017 with the specific purpose of collecting data about smart technologies used for e-participation

(in the two main stages of an open government development for participation: information transparency and active participation).

TABLE 3 HERE

Concretely, Table 4 shows the information collected regarding the information transparency in sample smart cities. Also, it collects the information of the existence of official transparency websites, open data platforms and e-participation platforms in all sample cities (Total and respondents, respectively) by administrative culture of the countries in which the cities are located. Results indicate that 36 of the 47 sample smart cities offer a transparency websites or open data platforms for information transparency (76,60% of the total population in our study -47 smart cities-). In addition, whereas South-European smart cities use usually transparency websites (23,08% of these cities), Anglo-American and Scandinavian cities often use open data platforms (100% and 85,71% respectively). Besides, 3 of the 5 sample smart cities that offer transparency websites also provide open data platforms. Indeed, in general, it seems clear that open data platforms are more frequent in these smart cities (36 of 47 smart cities provide it).

Analyzing the information transparency in the smart cities that have responded our questionnaire, 3 of them (18,75% over the respondents -cities of Barcelona, Munich and Venice-) offer both transparency websites and open data platforms, and other 9 smart cities offer only open data platforms (75% over the respondents). These cities that only offer open data platforms are usually Anglo-American and Scandinavian cities (see Table 4).

In addition, the information format in which the information is disclosed is also relevant for information transparency (Armstrong, 2011; Rodríguez et al., 2006). So, the use of an information format that can then be manipulated is essential in this case because municipalities could encourage more civic engagement among their citizenry by giving them access to information in formats that more easily engage them (Armstrong, 2011). This way, the use of generally-accepted spread-sheet formats, such as JavaScript Object Notation (JSON), eXtensible Markup Language (XML), Microsoft Excel or Comma Separated Values (CSV) formats could be relevant for users to create their own reports. Moreover, text files, such as .pdf (Adobe Acrobat) are probably not so adequate for interacting with the information.

Our results indicate that the main information format used in both total population (47 sample smart cities) and smart cities that responded the questionnaire (16 of the sample smart cities) is the CSV format, followed by JSON format and XLS or XML formats. Therefore, it seems that sample smart cities are offering citizens the opportunity to collect raw data and to elaborate their own reports because these information formats allow the manipulation of the data according to the citizens' needs.

In addition, 8 of the sample smart cities offer only one of the information formats analysed in this paper (3 smart cities for respondents to the questionnaire -see Table 4-). The rest of smart cities with open data platforms usually offer the information to be downloaded in two or more information formats analysed in this paper. Concretely, 2 smart cities offer the possibility to download the information in the 5 information formats analysed in this paper (only one respondent to the questionnaire - see Table 4-), other 5 sample smart cities use 4 different information formats to disclose the information (2 smart cities for respondents to the questionnaire -see Table 4-), other 13 sample smart cities use 3 different information formats to disclose the information (3 smart cities for respondents to the questionnaire -see Table 4-) and, finally, other 8 sample smart cities use only 2 different information formats to disclose the information

(3 smart cities for respondents to the questionnaire -see Table 4-). In brief, results indicate that smart cities are promoting information transparency facilitating citizens the manipulation of the information disclosed.

By contrast, only 20 sample smart cities have a specific citizen participation platform website for public consultations, discussions or petitions to the local government of the city (6 smart cities for respondents to the questionnaire -see Table 5-). Anglo-American, Eastern and South-European cities are those with a higher level of presence of these e-participation platforms. By contrast, only around the 30-35% of sample Scandinavian and German cities provide these platforms for helping citizens to be involved in the city management (see Table 4). In fact, less than 43% of the sample smart cities allow citizen to actively participate in public affairs (less than 38% of the respondents to the questionnaire -see Table 5-). Nonetheless, the most of them usually provide a specific link to contact with the government, either through web forms or through email addresses (42 of 47 for sample smart cities -89,36%- and 15 of 16 respondents to the questionnaire -93,75%-).

Also, only 6 of the sample smart cities that offer a citizen participation platform website offer the possibility for citizens to make public consultations, discussions or petitions. By contrast, all respondents to the questionnaire that offer a citizen participation platform website also provide the possibility to contact with the local government. So, it seems that the contact with the government is a possibility that is always offered by those smart cities that foster active citizen participation in the municipality.

Besides, data indicate that most of the smart cities with a specific citizen participation platform website usually allow citizens to perform, at least, two of the main functions provided in these platforms (public consultations, discussions and/or petitions -see Table 5-), although this possibility is higher in the total sample smart cities than in the respondents to our questionnaire (66,66% of the respondents accomplish this item -see Table 5-).

In brief, analysing the results obtained in both over the 47 sample smart cities and over the 16 respondents to our questionnaire, data indicate that smart cities are promoting the first stage to transform a city government in an Open Government (Gramberger, 2001), because they are disclosing a great deal of information with the use of easily manipulated information formats through transparency websites and/or open data websites. Nonetheless, these smart cities are failing in facilitating the active participation of citizens nowadays. In any case, the administrative culture of the country in which the sample smart cities are located seems to explain some of these differences.

TABLE 4 HERE

TABLE 5 HERE

5. Discussions and conclusions

This research explores the perception of smart practitioners about collaborative governance models as well as the examination of e-participation trends among smart cities included into the group of “creative citizenship” of EUROCITIES network in the two main aspects of the Open Government development process: transparency and active participation. A main limitation of our research is the limited number of responses (34,04% as the minimum response rate). Thus, our findings must be interpreted taking into account the level of responses obtained. In this regard, future research should increase the number of responses to the questionnaire to obtain richer

data with the aim at undertaking wider analysis of the issue analysed. Nonetheless, as it has been demonstrated in prior research, the methodology of research used in this paper with the level of response rate achieved provides valid and robust results, and it is the normal level of response rate for online surveys (Nulty, 2008).

Also, urban regimes are likely to emerge in a different way in different contexts. In fact, most theories of urban politics fail to properly conceptualize or explain patterns of urban governance because they are focused only on single-case studies (Pierre, 2005). So, findings of this research could be the result of the political, economic, and institutional context of each one of the sample cities members of EUROCITIES network. Future research could analyse e-participation models from a structured and focused comparative lens, with the aim at obtaining more analytical mileage (Pierre, 2005). In any case, this issue does not invalidate results obtained but it reflects the context in which the results are obtained.

In this regard, findings have confirmed prior research (Rodríguez Bolívar, 2017c) because traditional hierarchical model of public administration seems not to work in the smart cities' framework. According to our findings, an integral vision of the city is better than planning smart individual projects to become a city smart. This is especially relevant in smart cities located in Eastern and South-European countries, perhaps by the need for setting the foundations of a fertile ground for becoming smarter cities after have being managed traditionally using bureaucratic models of governance (Kickert, 1997).

So, city governments must undertake strategic planning in the innovation and implementation of smart projects into the city and must collect the suggestions and opinions of all stakeholders in this regard. This way, collaborative and participative models of governance are the preferred models of governance to undertake smart projects in the city and local governments should facilitate the participation of all stakeholders in this process. Else, they could be deemed to fail.

In this regard, a main challenge in smart cities is concerned with understanding how to design tools to facilitate online deliberation and support collaborative working environments. The use of online platforms engages citizens and encourages citizen participation in local government decisions. Citizens should have the opportunity to provide feedback on local government policies online. Nonetheless, according to our results, sample smart cities in our study and those that responded our questionnaire are not promoting active participation of citizens. Although these respondents usually enhance information transparency and indicate that collaborative governance models are the future of city management, they are not aware of the potential of online participation for citizens.

Also, according to the administrative culture of the countries in which sample smart cities are located, there are differences in the way that smart cities provide information transparency to citizens. This way, whereas Anglo-American and Scandinavian are focused on providing open data platforms, South-European smart cities usually provide transparency websites. Our finding confirms prior research that indicates that Anglo-American and Scandinavian countries are usually more oriented to transparency and accountability (Pina et al., 2010).

By using e-participation platforms, smart cities could gain feedback and helpful insights from users thereby enabling more informed decisions and better services to citizens. In this regard, although smart cities are not willing to allow citizens to be involved in city governance, our findings point out that they think relevant to make citizens participate in the co-production of public services, as Granier and Kudo (2016) have recently demonstrated in the Japanese context. If so, it could be a good step for

creating public value in smart cities because they are driven to provide citizen-centric services, which smart practitioners in our study have told that it is a main outcome for smart governance –especially in the Anglo-American and German contexts- (see Tables 1 and 2).

In fact, our findings point out that the perspectives mentioned by Rodríguez and Meijer (2015) in public value creation fit well into the smart governance concept: the first one (outcomes) as an essential element and the second one (process) as a strategy for realizing smart governance. Therefore, the discussion between these two perspectives shows that the idea of a smart city can contribute to the public value creation through strengthening the outcomes (most importantly: not only wealth but also sustainability) but also through the process to creating it with more democratic forms of government (most importantly: not only representation but also direct citizen participation).

In this regard, findings indicate that the smart outcomes to be achieved by smart cities involve changes to government (more efficient government), changes in the position of government vis-à-vis other urban actors (citizen-centric services and interaction with citizens) or improvements to the city (economic growth). These outcomes are considered main elements of the public value creation in the city and involved the need of stakeholder participation in city management (selected and open participation), which makes the city government to foster creative citizenship that could help to solve complex problems of the nowadays society.

In fact, wealthier municipalities, with a more prosperous and better educated population, will be more aware of transparency and accountability issues (Pina et al., 2010). So, it is time that citizens are prepared to participate in public affairs. Thus, a main challenge in smart cities is the movement from experimentation and pilots to large-scale usage of e-participation applications (scaling-up of e-participation projects) and, therefore, from selected stakeholders' participation to open participation of citizens. In this regard, a main finding of this paper is the different stage in the smart city process for the sample cities. This way, smart practitioners of Anglo-American smart cities are more prone for open participation than smart practitioners of Eastern, South-European and German smart cities.

In addition, recent research has demonstrated that whereas perceived usefulness is positively associated with platform behaviour of web users, technology acceptance model variables have not effect on users' activity (Schmidhuber et al., 2017). Therefore, all levels of governments should take actions to promote and create a culture of citizen participation in public decisions. Citizens must be also smart and problems of digital divide should be solved in all cities. Indeed, smart cities must not only emphasize the role of ICT infrastructure, but also the role of staff training, human capital/education, social and relational capital, and environmental interest as important drivers of urban growth (Caragliu et al., 2011).

Therefore, technological access, learning spaces for citizens and transparent processes of taking public decisions could be good public policies with the aim at disclosing and recognising that citizen voices have been heard during the decision-taking process of the city government. Recent research has found that governments are able to advocate and educate their citizens by communicating electronically with them and thus change their behaviours and attitudes toward the society (Feeney and Brown, 2017). This way, it could help smart cities to increase legitimacy and commitment of citizens in public affairs (Armstrong, 2011; Kresin, 2017) as well as to evaluate and understand what goals have and have not been achieved. In fact, the reliable

representation of the information and analysis of contributions made by civil society is another challenge to face in this new wave of smart cities.

We are aware that there are no standard definitions of effectiveness in e-participation in smart cities, nor should we expect any to emerge, but our findings point out that considering the early stage of maturity of investigated governance models in smart cities and e-participation technologies used for citizen involvement in public affairs, there is still potential for improvement, especially regarding the aspects of creative citizenship and active participation in this new framework. So, future research should tackle all these problems and explore the causes why citizens are not participating in cities where all aspects of open government are accomplished. This way, effectiveness in e-participation could be higher.

Also, future research could be addressed to analyse whether smart cities are promoting, or not, e-participation in a higher level than those cities that cannot be labelled as smart. This way, we could advance better in the definition of smart cities and in the axes in which they are built on.

In conclusion, sample smart cities grouped in the “creative citizenship” into the EURO CITIES network are usually prone to information transparency but do not generate virtual environments favouring fluid interaction between local governments and citizens. Also, although smart practitioners have responded our questionnaire with the indication that collaborative models of governance are necessary in smart cities, the real framework in these cities is that e-participation is not promoted. So, some research questions arise: are these smart cities in an early stage of development in the way for e-participation?; is the qualitative characteristic of “smart” only a branding image for the city?; are the citizens promoted and ready to participate in city management?; what are the incentives for citizens to participate with local governments?; in what conditions?. Future research could go further in the response to these questions unsolved.

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Table 2. Statistics and results of the e-survey by administrative culture of the countries in which sample smart cities that responded the questionnaire are located.

Sample smart cities that responded the questionnaire															
Eastern Countries (EC)			South-European Countries (SE)			Scandinavian Countries (SC)			Anglo-American Countries (A-A C)			German Countries (GC)			
Banja Luka			Barcelona			BrabantStad			Bristol City Council			Brussels			
Gdansk			Heraklion			Gothenburg			London Authority			Kortrijk			
			Venice			Oulu						Munich			
						Tampere									
						Utrecht									
						Vantaa									
Questionnaire results by administrative culture															
Q1															
Q1.1															
	EC	SE	SC	A-A C	GC	EC	SE	SC	A-A C	GC	EC	SE	SC	A-A C	GC
Not at all important %	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0
Low importance %	0,00%	0,00%	0,00%	50,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%
Neutral %	1	0	1	1	1	0	0	1	0	0	0	0	0	0	1
Moderately important %	50,00%	0,00%	16,67%	50,00%	33,33%	0,00%	0,00%	16,67%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	33,33%
Extremely important %	0	1	4	0	1	0	1	2	1	1	0	1	3	2	0
Total %	0,00%	33,33%	66,67%	0,00%	33,33%	0,00%	33,33%	33,33%	50,00%	33,33%	0,00%	33,33%	50,00%	100,00%	0,00%
Mean	1	2	0	0	1	2	2	3	1	2	2	2	3	0	2
Median	50,00%	66,67%	0,00%	0,00%	33,33%	100,00%	66,67%	50,00%	50,00%	66,67%	100,00%	66,67%	50,00%	0,00%	66,67%
Mode	2	3	6	2	3	2	3	6	2	3	2	3	6	2	3
Standard Deviation	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%
	1,00	1,67	0,50	-1,00	1,00	2,00	1,67	1,33	1,50	1,67	2,00	1,67	1,50	1,00	1,33
	1,00	2,00	1,00	-1,00	-	2,00	2,00	1,50	1,50	-	2,00	2,00	1,50	1,00	1,00
	-	2,00	1,00	-	-	2,00	2,00	2,00	-	2,00	2,00	2,00	2,00	1,00	2,00
	1,41	0,58	0,84	1,41	1,00	0,00	0,58	0,82	0,71	0,58	0,00	0,58	0,55	0,00	1,15

	Q1												Q2												
	Q1.4				Q1.5				Q2.1				Q2.2				Q3.1				Q3.2				
	EC	SE	SC	A-A-C	GC	EC	SE	SC	A-A-C	GC	EC	SE	SC	A-A-C	GC	EC	SE	SC	A-A-C	GC	EC	SE	SC	A-A-C	GC
Maximum	2,00	2,00	1,00	0,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00
Minimum	0,00	1,00	-1,00	-2,00	0,00	2,00	1,00	0,00	1,00	2,00	1,00	0,00	1,00	1,00	1,00	2,00	1,00	1,00	1,00	1,00	1,00	1,00	1,00	1,00	0,00
Range	2,00	1,00	2,00	2,00	2,00	0,00	1,00	2,00	1,00	2,00	1,00	2,00	1,00	1,00	1,00	0,00	1,00	1,00	1,00	1,00	1,00	1,00	1,00	0,00	2,00
	Q1																								
	Q1.4												Q1.5												
Not at all important	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Low importance	1	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Neutral	50,00%	0,00%	0,00%	0,00%	0,00%	50,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%
Moderately important	0	0	16,67%	0,00%	0,00%	0,00%	0,00%	16,67%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%
Extremely important	1	3	3	1	3	1	2	5	1	2	2	5	1	2	2	1	2	3	1	2	1	3	4	1	1
Total	50,00%	100,00%	50,00%	50,00%	100,00%	50,00%	66,67%	83,33%	50,00%	66,67%	50,00%	66,67%	50,00%	50,00%	66,67%	50,00%	100,00%	100,00%	50,00%	66,67%	50,00%	100,00%	66,67%	50,00%	33,33%
%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%
Mean	1,50	2,00	1,33	1,50	2,00	1,50	1,67	1,67	1,50	1,67	1,50	1,67	1,50	1,50	1,67	1,41	1,67	1,67	1,50	1,50	1,50	1,67	1,67	1,50	1,00
Median	1,50	2,00	1,50	1,50	-	1,50	2,00	2,00	1,50	2,00	1,50	2,00	1,50	1,50	-	1,00	2,00	2,00	1,50	1,50	1,00	2,00	2,00	1,50	-
Mode	-	2,00	2,00	-	2,00	-	2,00	2,00	-	2,00	-	2,00	2,00	-	2,00	-	2,00	2,00	-	-	2,00	2,00	2,00	-	-
Standard Deviation	0,71	0,00	0,82	0,71	0,00	0,71	0,58	0,82	0,71	0,58	0,71	0,82	0,71	0,71	0,58	1,41	0,00	0,52	0,71	0,71	0,52	0,00	0,52	0,71	1,00
Maximum	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00
Minimum	1,00	2,00	0,00	1,00	2,00	1,00	1,00	0,00	1,00	1,00	1,00	0,00	1,00	1,00	1,00	0,00	2,00	1,00	1,00	1,00	1,00	2,00	1,00	1,00	0,00
Range	1,00	0,00	2,00	1,00	0,00	1,00	1,00	2,00	1,00	1,00	1,00	2,00	1,00	1,00	1,00	2,00	0,00	1,00	1,00	1,00	1,00	0,00	1,00	1,00	2,00
	Q2																								
	Q2.1												Q2.2												
Not at all	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
EC	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SC	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
A-A-C	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
GC	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Q3																								
	Q3.1												Q3.2												
Not at all	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
EC	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SC	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
A-A-C	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
GC	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Moderately important %	2	1	3	0	2	0	1	4	1	2	0	3	1	0
	100,00%	33,33%	50,00%	0,00%	66,67%	0,00%	33,33%	66,67%	50,00%	66,67%	0,00%	50,00%	50,00%	0,00%
Extremely important %	0	2	2	1	1	2	2	1	1	1	2	2	1	3
Total %	2	3	6	2	3	2	3	6	2	3	2	3	2	3
	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%
Mean	1,00	1,67	1,17	1,00	1,33	2,00	1,67	1,00	1,50	1,33	2,00	1,17	1,50	2,00
Median	1,00	2,00	1,00	1,00	-	2,00	2,00	1,00	1,50	-	2,00	1,00	1,50	-
Mode	1,00	2,00	1,00	-	1,00	2,00	2,00	1,00	-	1,00	2,00	1,00	-	2,00
Standard Deviation	0,00	0,58	0,75	1,41	0,58	0,00	0,58	0,63	0,71	0,58	0,00	0,75	0,71	0,00
Maximum	1,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00	2,00
Minimum	1,00	1,00	0,00	0,00	1,00	2,00	1,00	0,00	1,00	1,00	2,00	0,00	1,00	2,00
Range	0,00	1,00	2,00	2,00	1,00	0,00	1,00	2,00	1,00	1,00	0,00	2,00	1,00	0,00

Frequency	Q3.6						Q3.7						Q3.8					
	EC	SE	SC	A-A C	GC		EC	SE	SC	A-A C	GC		EC	SE	SC	A-A C	GC	
Not at all important %	0	0	0	0	0		0	0	0	0	0		0	0	0	0	0	
Low importance %	0,00%	0,00%	0,00%	0,00%	0,00%		0,00%	0,00%	0,00%	0,00%	0,00%		0,00%	0,00%	0,00%	0,00%	0,00%	
Neutral %	0	0	1	0	1		0	0	0	0	0		1	1	3	0	0	
Moderately important %	2	2	5	2	1		0	0	3	0	0		0	0	2	2	2	
Total %	100,00%	66,67%	83,33%	100,00%	33,33%		0,00%	0,00%	50,00%	100,00%	0,00%		0,00%	0,00%	33,33%	100,00%	66,67%	
Extremely important %	0	1	0	0	1		2	3	3	0	3		1	2	1	0	1	
Total %	0,00%	33,33%	0,00%	0,00%	33,33%		100,00%	100,00%	50,00%	0,00%	100,00%		50,00%	66,67%	16,67%	0,00%	33,33%	
	2	3	6	2	3		2	3	6	2	3		2	3	6	2	3	

	Q3										Q4										
	Q3.9					Q4.1					Q4.2					Q4.3					
	EC	SE	SC	A-A C	GC	EC	SE	SC	A-A C	GC	EC	SE	SC	A-A C	GC	EC	SE	SC	A-A C	GC	
%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%
Mean	1,00	1,33	0,83	1,00	1,00	2,00	2,00	1,50	1,00	2,00	1,00	1,67	0,67	1,00	1,33	1,00	1,00	1,00	1,00	1,00	1,33
Median	1,00	1,00	1,00	1,00	1,00	2,00	2,00	1,50	1,00	1,00	1,00	2,00	0,50	1,00	1,00	1,00	2,00	0,50	1,00	1,00	1,00
Mode	1,00	1,00	1,00	1,00	-	2,00	2,00	2,00	1,00	2,00	-	2,00	0,00	1,00	1,00	1,00	2,00	0,00	1,00	1,00	1,00
Standard Deviation	0,00	0,58	0,41	0,00	1,00	0,00	0,00	0,55	0,00	0,00	1,41	0,58	0,82	0,00	0,58	0,00	0,82	0,00	0,00	0,00	0,58
Maximum	1,00	2,00	1,00	1,00	2,00	2,00	2,00	2,00	1,00	2,00	2,00	2,00	2,00	1,00	2,00	2,00	2,00	2,00	1,00	1,00	2,00
Minimum	1,00	1,00	0,00	1,00	0,00	2,00	2,00	1,00	1,00	2,00	0,00	1,00	0,00	1,00	1,00	0,00	1,00	0,00	1,00	1,00	1,00
Range	0,00	1,00	1,00	0,00	2,00	0,00	0,00	1,00	0,00	0,00	2,00	1,00	2,00	0,00	0,00	2,00	1,00	2,00	0,00	0,00	1,00
	Frequency																				
Not at all important	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Low importance	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%
Neutral	0	0	2	0	2	2	3	6	2	3	0	1	4	1	1	0	0	0	0	0	0
Moderately important	0,00%	0,00%	33,33%	0,00%	66,67%	100,00%	100,00%	100,00%	100,00%	100,00%	0,00%	33,33%	66,67%	50,00%	50,00%	66,67%	66,67%	66,67%	50,00%	50,00%	33,33%
Extremely important	1	1	3	2	0	0	0	0	0	0	2	2	2	1	2	2	2	2	1	1	2
Total	50,00%	33,33%	50,00%	100,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	100,00%	66,67%	33,33%	50,00%	66,67%	100,00%	66,67%	33,33%	50,00%	50,00%	66,67%
Mean	1,50	1,67	0,33	1,00	0,67	0,00	0,00	0,00	0,00	0,00	1,00	0,67	0,33	0,50	0,50	1,00	0,67	0,33	0,50	0,50	0,67
Median	1,50	2,00	0,50	1,00	1,00	0,00	0,00	0,00	0,00	0,00	1,00	1,00	0,00	0,50	0,50	1,00	1,00	0,00	0,50	0,50	-
Mode	-	2,00	1,00	1,00	0,00	0,00	0,00	0,00	0,00	0,00	1,00	1,00	0,00	1,00	-	1,00	1,00	0,00	-	-	1,00
Standard Deviation	0,71	0,58	0,82	0,00	1,15	0,00	0,00	0,00	0,00	0,00	0,00	0,58	0,52	0,71	0,58	0,00	0,58	0,52	0,71	0,71	0,58
Maximum	2,00	2,00	1,00	1,00	2,00	0,00	0,00	0,00	0,00	0,00	1,00	1,00	1,00	1,00	1,00	1,00	1,00	1,00	1,00	1,00	1,00

Table 3. Analysis performed in this research. Variables and method of evaluation.

Area of Analysis	Stages Analyzed	Items	Description	Type of analysis	Score
E-Participation	Information Transparency	Web of Transparency	Existence of a specific website for information transparency	Quantitative	0/1
		Open data Website	Existence of a specific Open data website for information transparency. Also, we analyze the format of the information uploaded on the website (pdf, xls, csv)	Quantitative	0/1
	Active Participation	Citizen Participation Platform	Existence of a specific citizen participation platform. Also, we analyze whether the platform is used for public consultations, discussions and/or petitions.	Quantitative	0/1
		Contact with the Government	Existence of a specific space for contacting with the government of the smart city	Quantitative	0/1

Source: Own elaboration.

